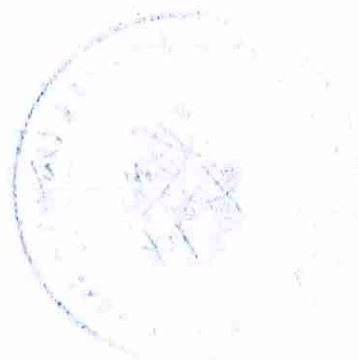




**The Initiation Plan: Transparency and Accountability  
for People of Solomon Islands (TAP) Project  
(15<sup>th</sup> August 2017 – 14<sup>th</sup> May 2018)**



Country: Solomon Islands

Project Title: Transparency and Accountability for the people of Solomon Islands (TAP)

**Expected CP Outcome(s)**

Strengthening the management of corruption risks in the public sector, effective accountable and transparent institutions at all levels, and increased transparency and social accountability by engagement of the civil society and other non-State actors.


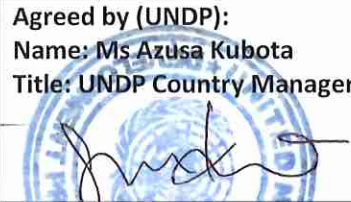
Initiation Plan start Date: 15 August 2017

Initiation Plan End Date: 14 May 2018

Implementing Partner: Office of the Prime Minister and Cabinet (OPMC)

This project will support the Government of Solomon Islands' efforts to reduce corruption and develop effective, accountable and transparent institutions at all levels to ensure effective and timely achievement of national development outcomes. This will be delivered through implementation of several pilot initiatives and more importantly, the formulation of a fully-fledged project (3-4 years) that will address the prevention side of the anti-corruption agenda in the public sector and also increasing social accountability through the engagement of the civil society and other non-state actors.

Programme Period 15/08/2017 - 14/05/2018	Total resources required	USD 513,000
SPRD Programme Component: Effective Governance	Total allocated resources	USD 513,000
Atlas Award ID: 0099109	Regular	USD 50,000
PAC Meeting Date: 26th May 2017	Other: Government	USD 365,000
	Donor	USD 0,00
	Unfunded Budget	USD 98,000
	In-kind Contributions	

Government	UNDP
Agreed by (OPMC): Name: James Kemohatu Title: Secretary to Cabinet	Agreed by (UNDP): Name: Ms Azusa Kubota Title: UNDP Country Manager
 Date: 15/08/2017	 Date: 15/08/2017

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## I. PURPOSE

The Solomon Islands Government (SIG) has set the fight against corruption as one of its major priorities. SIG recognizes that corruption undermines development and sustains poverty, inhibits economic growth, drives political instability, enables the unsustainable use of natural resources, impacts the delivery of services and undermines good governance and the rule of law. Fight against corruption is part of the Government's Policy Statement, whereby the Government commits to oversee efficient and effective conduct of oversight institutions to eradicate corruption, at all levels in the country; establish the Solomon Islands Independent Commission Against Corruption (SIICAC); and review and strengthen anti-corruption legislation and related subsidiary legislation.

The commitment to fight corruption in Solomon Islands is also oriented towards fulfilling Solomon Islands' international obligations and commitments. Solomon Islands acceded to the United Nations Convention against Corruption (UNCAC) in 2012. The first cycle review provided a set of recommendations for policy and institutional changes that the country is due to follow-up upon. A second cycle review is due to be concluded by mid-2017, and will focus on the prevention of corruption and asset recovery. Anti-corruption, transparency and accountability are also part of the Agenda 2030, and is the direct focus of two targets of the Sustainable Development Goal (SDG) 16: 1) substantially reduce corruption and bribery in all their forms and 2) develop effective, accountable and transparent institutions at all levels. Many other targets under SDG16 are also implicitly connected to fight against corruption, such as: by 2030, significantly reduce illicit financial and arms flows, strengthen the recovery and return of stolen assets and combat all forms of organized crime; ensure responsive, inclusive, participatory and representative decision-making at all levels; and ensure public access to information and protect fundamental freedoms, in accordance with national legislation and international agreements. In fact, most of the targets under other SDGs are directly dependent on the achievement of the targets under SDG 16, particularly those related to service delivery.

SIG has already taken several steps in its attempt to tackle the above-mentioned commitments, the latest step at the policy being the National Anti-Corruption Strategy (NACS), that was endorsed by the Parliament in March 2017. The Strategy was designed based on the UNODC guidelines on developing anti-corruption strategies. Most importantly, series of consultative events predeceased the production of the draft-NACS and its Action Plan (AP), at central and provincial level. A Steering Committee (SC), which also includes non-State actors, was established to oversee the design and implementation process. The document reflects on the UNCAC first cycle review recommendations, gaps identifies during the preparations for the second cycle, and the main issues derived from the consultation process.

Considering the strong link between the anti-corruption agenda and the Agenda 2030, and also the need for an "impartial" space in which various actors can engage in dialogue and development actors can extend their support to this challenging agenda, the Prime Minister's Office (PMO) and the UNDP Office in Honiara discussed developing a joint and cost-shared project tackling the prevention side of the anti-corruption agenda in Solomon Islands, and work jointly on further resource mobilization. In this endeavor, UNDP will be primarily looking at supporting prevention type of activities and those related to increasing transparency and accountability, with focus on social accountability. Through this, the Project will directly contribute to operationalization of a set of prevention measures from the NACS, but also beyond, to create a wider platform for participation for extended range of state and non-State actors in developing effective, transparent and accountable institutions at all levels. This project will be a supplement to the ongoing support extended by the UN at regional level, through the United National Pacific Regional Anti-Corruption Project (UN-PRAC), implemented by UNDP and UNODC.

As mentioned above, the Strategy outlines several sets of priority focus areas. However, considering that this is new policy, further consultations are needed to determine details of the activities, their costs and time frames, as well as all the partners to be engaged. Considering the sensitiveness of the policy, carefully crafted steps to address the need to build consensus among parties from the political and social life will be required. In

the same context, testing a set of flagship initiatives that would be then adapted for a full-fledge implementation, and demonstrating some “quick-wins” will be instrumental for decreasing the risks and setting the stage for an efficient project delivery. Finally, the second cycle UNCAC review, focused on prevention measures, is just currently under way for the Solomon Islands, and will bring a more comprehensive set of information about the required priority measures. Therefore, starting-up this project with a nine-month initiation plan is the chosen design and implementation strategy. This approach will also enable the two partners to timely approach other donors that would partner for the project, and to present the case better by being able to demonstrate some initial results.

## II. EXPECTED OUTPUT

The overall objective of TAP will be supporting SOI national efforts to reduce corruption and develop effective, accountable and transparent institutions at all levels for effective and timely achievement of development outcomes outlined in the National Development Strategy and Agenda 2030. The Project will particularly look at management of corruption risks in the public sector, and increased social accountability by engagement of the civil society and other non-State actors. The aim is for the project design to be for a span of four years, which would enable it to accompany the implementation of the three-year Strategy and accompany the design of the follow-up policies.

In the above context, the main output of the Initiation Plan will be an Inception Report, containing a fully-fledged Project Document for a period of three to four years. Additionally, the following associated activity results will be also will be delivered, to feed into the Inception report, but also set the ground for implementation of the full-fledge project:

- Communication strategy/plan developed (by end of month 3)
- Systemic consultation and coordination mechanisms for engaged actors established (ongoing)
- Baselines, capacity building need assessments conducted and risk assessments initiated, to inform the Inception Report and the draft project document (by end of month 6)
- Pilot initiatives, tested and assessed for possible scaling up in selected areas of service delivery and social accountability (by end of month 8)

*The Inception Report* will reflect the process of the design of the Implementation Phase, including consulted national and international documents, records of consultations, list of relevant institutions and their mandates, potential donors, and risks and risk mitigation measures. It will also reflect on the activities and results achieved during the project Initiation Phase. The project document will need to be developed in accordance with the latest UNDP guidelines, in terms of format, but also quality assurance (QA) requirements; the QA steps undertaken will be reflected in the Inception report. One of the main milestones will be to ensure that the project document has been widely consulted with all stakeholders relevant for the implementation of the anti-corruption Strategy. The work on the third deliverable will be used also as a platform for ensuring consultations for the project document.

The work on the inception report and the other related deliverables will be led by a core team, consisted of a full-time international Project Manager with substantial UNDP project management experience in the area of anti-corruption and proportion of the existing Effective Governance Team staffing . A series of international advisers, hired on intermittent and as and when needed basis will support the project management team in the design of the inception report and provide the skeleton for the project document..

*An effective communication strategy/plan* around the NACS and the related bodies described above will be developed and operationalized during the Initiation Phase. The activities around this deliverable will aim to resolve the challenge with the untimely and partial information around the developments with the NACS, as well as raise awareness of NACS and anti-corruption efforts among the public. This includes:

- Draft communication plan/strategy for the NACS, targeting the institutions and the general public. Specific consideration on communication with Parliament is needed.
- Based on the communication plan, design and deliver a set of communication products for awareness raising on the NACS and corruption in general. Partnerships with the Media Association of Solomon Islands (MASI), as well as national and community-based civil society organisations such as Transparency Solomon Islands (TSI), and Solomon Islands Chamber of Commerce and Industry (SICCI) and other actors who could help with passing messages and increasing outreach will be explored in this regard.

*Establishment and operationalization of effective coordination* around the NACS and the related bodies described above will be a core deliverable for the Initiation Phase. The activities around this deliverable will streamline the work and enhance communication among the NACS Steering Committee (SC), the Integrity Group Forum (IGF), Corruption Coordination Council -CCC and other relevant bodies and establish an effective M&E system. Indicative list of activities for this are:

- Develop a protocol for the PMO for communication around the NACS, in terms of communication with the SC, IGF and CCC;
- Support the respective bodies in updating their ToRs, shall that be needed in terms of improving effectiveness and coordination;  
Provide technical and logistical assistance to the OPM and the Ombudsman Office in playing their secretariat and convenorships roles, respectively.

*Establishing baselines and assessing risks and capacity building needs* is a deliverable that has a two-fold purpose: to enable UNDP and the Government to take informed decision on the focus areas and activities in the Implementation Phase, but also to engage with a wider set of institutions, factor their views and positions into the project design and also trigger the needed sectoral reforms. For this the following set of activities are needed:

- Perform preparation activities for risk assessments for the institutions at central and provincial level (identify the institutions to be assessed; establish the necessary infrastructure, including identifying a focal/coordinating institution and team; develop training material; deliver initial, preparatory training);
- Perform capacity and training needs assessment at key central level and provincial institutions<sup>1</sup>. The list of bodies to be assessed can be determined through consultations within the SC, IGF and CCC.

Partnership with UNODC will be established for the design and performing the risk assessment part. The UNODC experts will feed inputs into the training and capacity needs report.

*Pilot initiatives in selected areas of service delivery and social accountability* will be the fourth deliverable of the Initiation Phase, again with aim to achieve several objectives: to kick-start some quick-winning initiatives; pilot and test initiatives that would be scaled up in the Implementation Phase; and trigger longer-term partnerships within the institutions and non-State actors. Another function of this deliverable will be to establish the base for the fourth focus area of the project, the social accountability pillar. Considering the priorities set in the NACS, the interests of the PMO and the interests of other actors, particularly on the non-State ones, the Initiation Plan will start-up the following platforms:

- *Replication of the Phones Against Corruption (P@C) platform from PNG.* The P@C is SMS-based, anonymous reporting mechanism on corruption, widely praised and award winning platform implemented by the MoF in PNG and UNDP. As per the PNG example, a gradual approach will be taken and the platform will be firstly tested in one or two sectors and then gradually expanded. The following activities related to the P@C would need to be implemented during the Initiation Phase:

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<sup>1</sup> Close cooperation with IPAM- Institute for Public Administration and Management on this is recommended

- Feasibility study on the features of the platform and particularly its first phase, including 1) what are the expected results, where and how it is to be hosted, 2) what would be the initial pilot phase focus areas, 3) which institutions are to be engaged, what would be the end users of the obtained information, 4) what are the necessary agreements to take place (MoUs and others), 5) what are institutional set-up, staffing and equipment needs, 6) how to monitor and evaluate the results and 7) what is the pathway for scaling-up of steps and sustaining them within the existing structures and resource availability. This requires the collection of data and information from the PNG platform and starting the work based on their lessons learned.
- A kick-off workshop involving the PNG colleagues, for the purpose of the above;
- Ensuring needed human capacity to support the management of the platform in view of the scale-up potential and sustainability , purchase of the necessary equipment;
- Design and implement an awareness raising campaign (this will include looking for partners who can assist, such as TI, MASI, SICCI etc);
- Collect results and draft a report for the pilot phase, including lessons learned and steps for scaling up.

The UNDP and MoF colleagues from PNG have expressed preparedness to provide assistance for replication of the platform, and this will be negotiated with the UNDP office and the MoF in PNG. The proposals for the platform, the selection of the pilot sectors and related matters will be closely communicated and consulted through the NACS SC, IGF and the CCC.<sup>2</sup>

- *Introduction of regulation requiring firms to institute anti-corruption compliance programme:* this activity is also a prominent part of the NACS and its AP, and it refers mainly to the companies with government contracts. The purpose of this activity is to initiate compulsory compliance programme for the companies doing business in SOI. Considering the vulnerability of the various economic sectors and the feedback obtained during the consultation on the Anti-Corruption Strategy, piloting the platform within the logging and mining sector will be an option to be considered. This activity will include partnership with the Solomon Islands Chamber of Commerce and Industry (SICCI). The following indicative activities would be needed during the Initiation Phase:

- Engage MoF in the discussion together with the PMO
- Discuss with SICCI on their engagement and design a partnership agreement with them (and ASIB), with appropriate funding
- Perform necessary consultations among institutions and with the business sector on the draft programme
- Design and implement education programme/training for companies and institutions and promotion and awareness raising materials
- Draft a report outlining lessons learned and next steps

- *Design capacity building programme and a small grant scheme for civil society.* This result area also derives from the NACS and AP and it is meant to set up the skeleton of the fourth focus area of the project. While both above proposed platforms are part of the social accountability package, this deliverable will look at designing of a comprehensive framework for the engagement with the non-State actors, predominantly the CSOs and community-based organizations. Strong and well-informed and capacitated civil society and its operating space would be critical for sustainability of all the result areas proposed above and the initiation plan, as well as its succeeding project will give a strong emphasis in this regard. Considering the fragility and low capacities of the CSOs in SOI, building of their

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<sup>2</sup> This platform includes engagement with Mobimedia, a telecommunication provider. The costs related to the Mobimedia and other companies services, will be paid directly by the Government to the provider.

capacities will be instrumental for any successful implementation of the grant measures. The grant programme shall encompass a set of indicative criteria for the eligible projects that could include: contribution to social accountability and transparency, outreach to sub-national levels and communities, partnerships with central, provincial and local institutions, including the traditional governance ones, etc Indicative activities for the Initiation Phase would be:

- Conduct a mapping of capacity and demands within the civil society space for accountability and transparency, and to perform the watchdog role to promote civic engagement in this area;
- Develop a capacity building programme (covering topics inter alia awareness raising on key legislation, literacy on budgeting process and shadow reporting etc...) and a small grant programme in a consultative manner;
- Validate the programmes with national stakeholders and donors;
- Deliver initial set of trainings on priority issues for civil society and media (such as on budget monitoring)

This component will be closely related to the other civil society support activities that the UNDP Office in Honiara is managing at the moment.

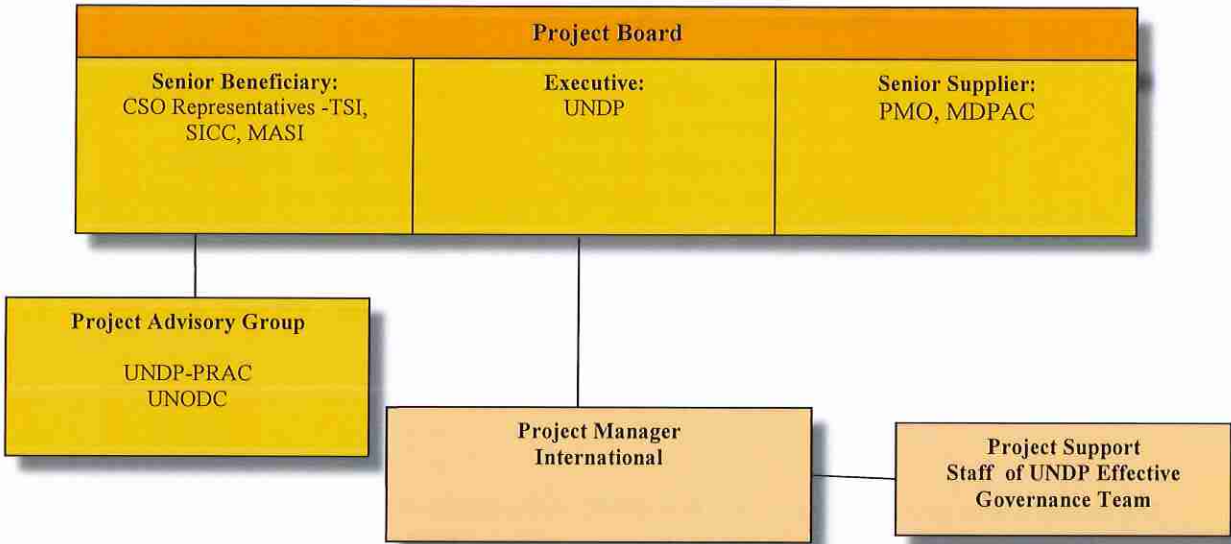
### **III. MANAGEMENT ARRANGEMENTS**

The Project will be governed by a Project Board (PB). In the Initiation Phase, the PB will have a relatively simple structure, with members being the UNDP Office in Honiara, UN-PRAC, PMO and MDPAC. Observers might be invited to the PB meetings (such as TSI). The PB will meet at least three times within the Initiation Phase. The PB deliberations will be properly communicated with the NACS SC and the IGF.

For the implementation of the Initiation Phase, fast and effective implementation is critical. A full-time international Project Manager with substantial UNDP project management experience in the area of anti-corruption work will be engaged (TA P3 level for 6 months), proportion of the existing UNDP Governance project support will be supporting the project through the direct project cost modality (indicatively - 10% of G6 and 20% of NOC to be adjusted based on the workload study and UNDP DPC policy), provision for a series of international and national consultants to be deployed based on the topics and needs required throughout the project (80 days, including 60 days in country over several trips) and national consultants.

UN-PRAC will be available to support the quality assurance of the activities and provide inputs and review the draft reports and project document through a UNDP cost-recovery mechanism. The UNDP Fiji Office will be available for backstopping at a wider scope. During the project document development process, communication with UNODC (through the UN-PRAC Advisor) will be perused for articulation of the specific activities/deliverables that could be catered by UNODC.

**Project Organisation Structure**





## **Resource Mobilization**

The Initiation Plan is not currently fully funded. Its predominantly funded by the Government of Solomon Islands through the Government Cost-sharing modality, which has committed itself to the 5 year annual contribution amounting to 3 million SBD (UN rate of exchange to be applied). For the initiation plan, the first annual installment will be applied. The project with support from the UNDP will actively engage domestic and international partners to mobilize resources for the initiation plan to fill the funding gap, as well as for the long-term project to be designed under the initiation plan.

## **IV. MONITORING**

The monitoring during the initiation phase will be performed through several tools:

- The project board will meet at least two times during the initiation phase, for which the project manager will provide brief but structured progress reports;
- The head of the UNDP Solomon Office, with support from the Team Leader of UNDP SOI Effective Governance, will personally have update meetings with the project manager, the international consultant (in person or by telecon) and the PMO office once on a regular basis;
- The UN-PRAC project will be providing QA support to the management in Honiara for the main deliverables and in the reviewing of the respective reports and the Inception Report;
- An Inception report will be prepared and delivered to the Steering Committee.

The initiation report will contain the fully developed project document, but also record of the consultations performed, implemented activities and their activity results, challenges met, lessons learned and recommendations for following-up on the lessons learned, identify comprehensive list of stakeholders and their mandates, identify potential donors.

V. ANNUAL WORK PLAN

Year: 01 July 2017- 01 April 2018

EXPECTED OUTPUTS <i>And baseline, indicators including annual targets</i>	PLANNED ACTIVITIES <i>List activity results and associated actions</i>	TIMEFRAME				RESPONSIBLE PARTY	PLANNED BUDGET	
		Q1	Q2	Q3	Q4		Funding	Budget Descriptio
Output 1: Inception Report, including a widely-consulted draft project document for the Implementation Phase developed	1. Activity result: Initiation phase core team recruited					UNDP	Solomon Government and UNDP	USD 400
Baseline: 0	- Draft ToR and recruit/assign national Project Manager (SC10)		X				Operational costs <sup>3</sup> , including staffing, DPC, IT and office space in UNDP SOI and/or other premises as agreed with national partners.	
Indicators: Inception report finalized, including project document	- Draft ToR and recruit/assign national project assistant (G6 or equivalent)		X					
Targets:1 Related CP outcome:	-Draft ToR and recruit international technical adviser and a consultant to draft the Pro-Doc				X			

<sup>3</sup> The operational costs, as well as the costs for the a full-time international Project Manager be engaged (TA P3 level for 6 months), proportion of the existing UNDP Effective Governance Team staff will be supporting the implementation of the project through the direct project cost modality (indicatively - 10% of G6 and 20% of NOC to be adjusted based on the workload study and UNDP DPC policy), provision for a series of international and national consultants to be deployed based on the topics and needs required throughout the project (80 days, including 60 days in country over several trips) and national consultants. The ToRs for the series of international and national consultants will more precisely distribute the investment that he/she will have for the specific deliverables.

	2. Activity result: Inception Report and Project Document developed				UNDP	Solomon Government and UNDP	Project Manager and Salary International Technical Adviser – fees, travel, DSA Min3 workshops and consultation events International Consultant for Pro-Doc-fees, travel, DSA	USD 10615 USD 9760 USD 15,000 USD 23,000
	-Conduct stakeholder consultations (both individual and a joint workshop)	X						
	- Draft project document	X	X					
	-Conduct endorsement workshop			X				
	- Draft inception report, including all information collected during the Initiation Phase	X	X	X	UNDP	Solomon Government and UNDP	Design, Printing UN-PRAC QA and backstopping-travel and DSA for up to 3 missions Operational costs	USD 2,900 USD 8,000 USD 400
TOTAL Output 1								USD 70,075

EXPECTED OUTPUTS And baseline, indicators including annual targets	PLANNED ACTIVITIES List activity results and associated actions	TIMEFRAAME				RESPONSIBLE PARTY	PLANNED BUDGET	
		Q1	Q2	Q3	Q4		Funding	Budget Description Amount
Output 2: Communication strategy/plan developed and first steps implemented	1. Activity result: National communications specialist engaged		X			UNDP	Solomon Government and UNDP	Operational costs USD 400
Baseline: 0	- Draft ToR and recruit national communications specialist							
Indicators: Communication strategy/plan finalized								
Targets:1								
Related CP outcome:								
	2. Activity result: Communication strategy/plan for NACS developed, targeting the institutions and general public, including set of communication products for awareness raising on the NACS and corruption in general designed and developed		X	X		UNDP	Solomon Government and UNDP	Project Manager Salary USD 10615  International Technical Adviser – fees, travel, DSA USD 9760  Fees/ salary for national communications consultant (25 days) USD 6,250  2 workshops USD 5,000
	- Draft communications strategy/plan		X					

	- Design targeted communication products			X	UNDP	Solomon Government and UNDP	Printing, production and dissemination of communication products, as per the communication plan	USD 20,000
	-Test targeted communications products			X			Operational costs	USD 400
	- Produce targeted communications products				X			
	- Implement selected communication activities as per plan				X			
<b>TOTAL Output 2</b>								<b>USD 52,425</b>

EXPECTED OUTPUTS And baseline, indicators including annual targets	PLANNED ACTIVITIES List activity results and associated actions	TIMEFRAIE				RESPONSIBLE PARTY	PLANNED BUDGET	
		Q1	Q2	Q3	Q4		Funding Source	Budget Descriptio Amount
Output 3: Effective coordination and the Output 1 activity results: operational; Baseline: 0 Indicators: Coordination mechanism operational Targets:1 Related CP outcome:	1. Activity result, related to the Output 1 activity results: Project manager and assistant recruited/assigned - Draft ToR and recruit/ assign project manager and associate / assistant		X			UNDP	Solomon Government and UNDP	Operational costs USD 400

	<p>2. Activity result: A protocol for the PMO for communication around the NACS (in terms of communication with the SC, IGF and CCC) developed</p> <ul style="list-style-type: none"> <li>- Communications protocol developed</li> </ul>	X				UNDP	Solomon Government and UNDP	Project Manager Salary International Technical Adviser – fees, travel, DSA Operational costs	USD 10615 USD 9760 USD 400
	<p>3. Activity Result: Support provided for the respective AC coordination bodies in reviewing and, when necessary, updating their ToRs to improve effectiveness and coordination</p> <ul style="list-style-type: none"> <li>- Review ToRs</li> <li>- Hold discussions with stakeholders on the effectiveness of the AC bodies and their coordination</li> </ul>	X	X	X	X	UNDP	Solomon Government and UNDP	Project Manager Salary International Technical Adviser – fees, travel, DSA Operational costs	USD 10615 USD 9760 USD 400
TOTAL Output 3									USD 41,950

EXPECTED OUTPUTS And baseline, indicators including annual targets	PLANNED ACTIVITIES List activity results and associated actions	TIMEFRAME				RESPONSIBLE PARTY	PLANNED BUDGET	
		Q1	Q2	Q3	Q4		Funding	Budget Descriptio
Output 4: Baselines, risk assessments and capacity and training needs assessments completed; some findings addressed	1. Activity result: Risk assessment of national and provincial institutions developed - Draft risk assessment plan		X	X		UNDP/UNODC	Solomon Government and UNDP	USD 10615  USD 9760
Baseline: 0 Indicators: Risk assessments finalized; capacity and training needs assessments finalized; First findings addressed Targets: 1 Related CP outcome:	- Training to national and provincial institutions on risk assessment provided - Support national and provincial institutions in the conduct of risk assessments				X			UNODC staff time (6 weeks) USD 24,800 2 UNODC mission travels + DSA (20 days) USD 20,400  Training/workshops USD 12,000 Design, printing USD 3,000 Operational Costs USD 400
	2. Activity result: Capacity and training needs assessment at key central level and provincial institutions conducted - Conduct consultations with institutions on their capacity and training needs, and include the results of the UNODC performed risk assessments.		X			UNDP	Solomon Government and UNDP	USD 10615  USD 9760  USD 400

3. Activity result: Address some priority findings of the capacity and training need assessment			X	X	UNDP	Solomon Government and UNDP	Project Manager and Salary International Technical Adviser – fees, travel, DSA Trainings Equipment / software for selected institutions as per the assessment report Operational Costs	USD 10615 USD 9760 USD 20,000 USD 12,000 USD 400
TOTAL Output 4								USD 154,525



EXPECTED OUTPUTS <i>And baseline, indicators including annual targets</i>	PLANNED ACTIVITIES <i>List activity results and associated actions</i>	TIMEFRAIE				RESPONSIBLE PARTY	Funding	PLANNED BUDGET	
		Q1	Q2	Q3	Q4			Budget Descriptio	Amount
Output 5: Initiatives in selected areas of service delivery and social accountability piloted  Baseline: 0 Indicators: Pilot reports Targets: 3 Related CP outcome:	<ul style="list-style-type: none"> <li>1. Activity result: Phones against Corruption initiated and piloted in selected institutions</li> <li>- Draft ToR and recruit project associate / assistant (on SC to be seated with the body/institution hosting the P@C); recruit local consultants</li> <li>- Conduct feasibility study on the features, scope and platform of Phones against Corruption, particularly its first phase</li> <li>- Organize a kick-off workshop involving the PNG colleagues</li> <li>- Develop detailed development and phasing plan</li> <li>- Create Infrastructure for Phone against Corruption , Roll-out of Phones against Corruption in selected institutions</li> </ul>		X	X		UNDP	Solomon Government and UNDP	Project Manager Salary USD 10615	International Technical Adviser – fees, travel, DSA USD 9760
			X					Workshops and trainings USD 7,000	Equipment USD 10,000
			X					Design, printing, translation, dissemination USD 7,000	Salary/fees for an P@C assistant to (SC app. 6 months) USD 15,000
			X					Salary/fees of a national communications consultant (10 days) USD 2,500	Short -terms loc. consultants lump sum USD 10,000
								Operational Costs USD 400	

	<p>2. Activity result: Compliance programme introduced</p> <ul style="list-style-type: none"> <li>- Hold consultations to engage institutions (OPM, MoF, SICCI...)</li> <li>- Design a partnership agreement with SICCI</li> <li>- Draft compliance programme</li> <li>- Workshop on the compliance programme</li> <li>- Design education programme / training for companies and institutions</li> <li>- Implement education programme / 2 trainings for companies and institutions</li> <li>- Design awareness campaign and materials</li> </ul>		<p>X</p> <p>X</p>	<p>X</p> <p>X</p> <p>X</p>	<p>X</p> <p>X</p>	<p>UNDP</p>	<p>Solomon Government and UNDP</p>	<p>Project Manager Salary</p> <p>International Technical Adviser – fees, travel, DSA</p> <p>Local consultants (eg. Legal experts), lump sum</p> <p>Workshop and trainings</p> <p>Salary/fees of a national communications consultant (5 days)</p> <p>Awareness materials and campaign</p> <p>Operational Costs</p>	<p>USD 10615</p> <p>USD 9760</p> <p>USD 5,000</p> <p>USD 10,000</p> <p>USD 1,250</p> <p>USD 5,000</p> <p>USD 400</p>
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	<p>3. Activity result: Capacity building programme and a grant scheme for civil society designed</p> <ul style="list-style-type: none"> <li>- Hold consultations with CSO on the development of a capacity building programme and a small grant programme</li> <li>- Design capacity building programme based on a capacity assessment study</li> <li>- Design small grants programme</li> <li>- Validate the designed programs with relevant stakeholders</li> <li>- Deliver selected priority trainings to non-State actors</li> <li>- Deliver pilot activities with CSOs, dedicated to awareness raising.</li> </ul>		X	X	X	UNDP	Solomon Government and UNDP	<p>Project Manager Salary International Technical Adviser – fees, travel, DSA Local Consultants, lump sum Workshops and trainings Operational Costs Small grants for CSOs</p>	<p>USD 10615 USD 9760 USD 5,000 USD 20,000 USD 400 USD 15,000</p>
TOTAL Output 5									USD 175,075
TOTAL OUTPUTS/ACTIVITIES									USD 494,050

Direct Project Costs (DPC)	Direct Project Support – Effective Governance Team Leader (20%)	6,210
	Direct Project Support – Effective Governance Programme Associate (10%)	2,156
GMS (3% to Gov. Contribution)		USD 10,584
GRAND TOTAL		USD 513,000